Fuelling growth: how the British Business Bank supports smaller businesses to access finance

11th July 2025

Sue Elliott, Senior Manager, South East Paul Sullivan, Senior Manager, East of England



This presentation is for guidance only. No representation, express or implied, is made by British Business Bank plc and its subsidiaries as to the completeness or accuracy of any facts or opinions contained in this presentation. Agenda

businesses



Fuelling growth: what we'll cover today



2



Our mission

Drive sustainable growth and prosperity across the UK, and to enable the transition to a net zero economy, by improving access to finance for smaller businesses



Who we are

The British Business Bank is 100% Government owned, but independently managed.

We bring expertise and capital to the smaller business finance markets.



We don't generally lend or invest directly.

We work alongside over **200** delivery partners such as banks, leasing companies, venture capital funds and web-based platforms.



Businesses access capital through our partners who can then lend and invest more, especially to younger and faster growing companies.

Operating indirectly gives greater scale, reach and impact to our interventions.



Our strategic objectives

Driving sustainable growth



ensuring smaller businesses can access the right type of finance they need to start, survive and grow

Backing innovation

ensuring innovative businesses can access the right capital to start and scale



Unlocking potential

unlocking growth by ensuring entrepreneurs can access the finance they need regardless of where and who they are



Building the modern, green economy



financing groundbreaking solutions to climate change and helping smaller businesses transition to net zero so they thrive in a green future



How we operate



Expertise Designing solutions to make finance markets work better for small businesses



Money Over £17.4bn of finance supported by core Bank programmes





Who we work with





1. Introduction to business finance

Introduction to Business Finance

Finance Options





British Business Bank

Road to investment

- Reason you are looking for finance
- Amount of funding
- Type of funding (grant, debt, equity)
- Timing (future funding required?)
- What makes your business special? What makes it sustainable?
- Do you understand your market? How does your business fit into the competitive landscape?
- Are your financials realistic?
- Company structure?
- Are you missing any key skills in your management team?



2. Types of business debt finance

Debt Finance

Products

- Term loans
- Commercial mortgages
- Asset financing
- Overdrafts, lines of credit
- Invoice finance, factoring
- Leasing / Hire Purchase





Characteristics

- Repayments, time period
- Retain ownership
- Interest rate (fixed / variable)
- Secured / unsecured
- Personal guarantee possible
- Fixed end date / revolving

Start-Up Loans

Unsecured personal loans of £500 to £25,000, available to individuals looking to set up or grow a new business but who may be unable to gain support from traditional bank sources.

Advantages

- Up to three years trading
- Variety of delivery partners including BBB directly
- Mentoring support is available
- No assets or personal guarantees taken in support
- Range of repayment periods available
- Tailored set of business learning courses from the Open University

- Some lenders may look for a minimum trading history
- A formal business plan is required and will be vetted
- Successful credit check is needed
- Personal survival budget will be required









Overdraft

An arrangement with a bank where a borrowing limit is agreed on the main current account

Advantages

- Flexible eg seasonal variations
- Interest is only paid when in debit
- No repayment fees

- Maximum term is 12 months
- Repayable on demand
- Subject to annual arrangement fee
- Interest rates are generally variable
- Security may be required





Term Loan / Business Mortgage

Term Loan: Medium to long-term loans (1 Year +). Enables businesses to purchase items adding longer-term value

Business mortgages: to purchase premises specifically

Advantages

- Enables longer-term business investment
- Interest rates may be cheaper than shorter-term facilities
- Payments generally lower than shorter-term facilities

- Lender commitment is over a substantial time period
- More interest will be paid over longer terms
- Secured against substantial assets





Asset-Based Lending

Asset-Based Lending covers options which utilise the assets of a business as collateral. Approval depends primarily on the value of the assets rather than the credit standing of the borrower.

Assets can be *physical* or *non-physical*

Advantages

- Assists with larger asset purchases
- Smooths out cashflow pending payment for products/services
- Can help to build a good credit track record

- Default may lead to loss of key assets
- Lenders will value assets lower than actual cost





Invoice Finance and Factoring

Invoice Finance gives access to the value of sales invoices that have been issued to customers but have not yet been paid. The lender grants a *percentage* of invoice values.

Advantages

- Improves cashflow
- No risk to other business assets
- Keeps pace with growth

- Lenders credit policy could be more restrictive based on risk appetite
- Likely that there would be no separate bank
 overdraft facility available



Other types of debt finance

Peer to Peer (P2P) lending

- Loans from individuals, other institutions and a number of lenders through a platform
- Various sizes and can be secured or unsecured

Export Finance

 Designed to make selling overseas less risky and include bonds and guarantees, letters of credit and working capital loans







3. Types of equity investment

Equity Investment

Sources

- Business Angels
- Venture Capital
- Private Equity
- Equity crowdfunding
- Expansion Capital
- Initial Public Offering (IPO)





Characteristics

- Investors buy a stake in your business
- Investors bring more than money:
 - expertise on your board
 - networking opportunities
 - entrepreneurial advice
 - sector-specific experience
- Process takes time



Early Stage - Business Angels

Advantages

- Suited to businesses looking to grow
- Ongoing working relationship
- Guidance & input as well as money
- You can retain control (majority stake)
- Early-stage investment
- Avenues to further investment funds, grants, match funding

- Need to demonstrate 'Proof of Concept' or patents / copyright
- Selling of shares (dilution of stake)
- Stake in future profits
- Often 6 to 12 months + to arrange



Venture Capital

Advantages

- Large injections of cash without a controlling stake
- Representation on your board (helps determine strategy and direction)
- Support and advice
- Can often expect further investment 'rounds'

- Possible long process sometimes years
- Legal fees
- VC funds may not be investing when you are looking





Other Equity Finance

Crowdfunding

- Business is listed on a regulated online platform
- Investors and members of the public buy shares in your company
- Suits companies that sell consumer products or services
- Can be pre-revenue through to more established companies
- Can be a fast way to raise finance with no upfront fees

Private Equity (PE)

- PE firms raise capital from institutional investors such as pension funds and insurance companies
- This PE fund is then used to invest in businesses
- Their aim is to increase the value of those businesses and then sell them (or their stake in them)
- Large investments suited to mature, growing, profitable companies







4. Investor & lender mindsets



Mindset – Lender vs Equity Investor considerations





5. Preparing for finance

Products or services new to your business: Proof of concept

- Understand & explain the problem or need that you are trying to solve:
 - Who is it for? How will it work? What resources will you need? Timeline?
- Key metrics (KPIs)
- How will success be measured? (eg profit margin)

Next steps, what will funding be used for?

- Prototype?
- Minimum Viable Product (MVP)?
- When to start trading





Business Plan

- Core products/ services
- Sales forecast
- Key goals over 3-5 yrs
- Skills and experience
- Target customers
- Pricing strategy
- Sales and marketing plans
- Resilience and ability to pivot
- Operational plans, processes
- Intellectual Property (IP) protection, e.g. patents





Financials

- Profit and loss / income Statement
- Cashflow forecast
- Cash (working capital) requirements
- Balance Sheet projections
- Key Performance Indicators (KPIs) eg profit margin





Preparing for finance

Why cashflow matters

Successive studies estimate that around 80% of annual UK business failures are due to cashflow difficulties – representing around 50,000 firms per year





Credit Assessment Process

- Applications for finance undergo credit assessment, which take into account a number of factors
- Individual lenders may have different criteria for assessments
- A personal guarantee may be required







6. Further help, resources and signposting

The British Business Bank Handbook

Nations and Regions Investment Funds





Finding funding options

Business & Finance Guidance

Our web site has been built to help businesses understand and find the finance options best suited to your needs, to enable you to survive grow and prosper.

www.british-business-bank.co.uk/business-guidance/







Business guidance library



Over 275 articles in the library Our business guidance library has over 275 articles to inform founders & leaders of smaller businesses about a variety of different subjects including:

- Access to finance
- Finance option explainers
- Managing debt
- Staffing
- Supply chains
- Sustainability
- Business essentials

We've collaborated with experts to ensure our articles are as helpful as possible including Companies House, UK Export Finance, Be The Business, UK Business Angels Associations and Responsible Finance.



- <u>Making business finance work for you</u> British Business Bank's a guide designed to help businesses understand what type of finance is right for them
 - o Finance Finder
 - Finance Jargon Buster
 - Business loan options types of business loans available for different purposes.
 - <u>Angel investment</u> the pros and cons of bringing an angel investor onboard, what an angel investor looks for in a business etc
- Start Up Loans <u>www.startuploans.co.uk</u>
- Your accountant
- Finance broker see NACFB National Association of Commercial Finance Brokers: <u>www.businessfinance.co.uk/</u>)
- Banks often run sessions with advice, mentoring
- Local Growth Programmes, Growth Hubs, Accelerators etc
- Business Growth Service



Further help and signposting

British Business Bank

- UK Export Academy (Department for Business and Trade) www.great.gov.uk/export-academy
- UKBAA (UK Business Angels Association) <u>www.ukbaa.org.uk</u>
- UKCFA website (crowdfunding) <u>www.ukcfa.org.uk</u>
- BVCA (British Private Equity and Venture Capital Association) <u>www.bvca.co.uk</u>
- Federation of Small Businesses (FSB)
- Responsible Finance represents Community Development Finance Institutions (CDFIs) <u>www.responsiblefinance.org.uk/</u>
- <u>The British Business Bank Handbook</u>
- <u>Growth Guarantee Scheme</u> guarantees provided to lenders to aim to improve the terms on offer to borrowers. If a lender can offer a commercial facility on better terms, they will do so.
- <u>R&D tax relief</u> check if you can claim credits





How did we do?

Just two questions, thank you

Fuelling growth: how British Business Bank supports SMEs in accessing finance

susan.elliott@british-business-bank.co.uk paul.sullivan@british-business-bank.co.uk





Disclaimer

This Presentation is being provided to you solely for informational purposes for your review during the presentation. For the purposes of this disclaimer, this "Presentation" includes these slides, any oral briefings that accompany these slides and any question and answer session that follows. By attending this Presentation, or by reading these Presentation slides, you agree to be bound by the limitations set out below.

This Presentation is being provided to you on the basis of your acceptance of this disclaimer and for information purposes only and do not create any legally binding obligations on BBFSL or DBT.

The potential transactions contemplated herein are indicative and subject to change. Neither the information nor any opinion expressed constitutes a prospectus, offering document, an underwriting commitment or an offer, or an invitation to make an offer, to buy or sell any securities, other investment or any options, futures or derivatives related to securities or investments. Neither BBFSL nor DBT act as an adviser to, or owe any fiduciary duty to, any recipient of this Presentation. This Presentation is provided on the basis of your acceptance of the terms of this disclaimer.

Nothing in this Presentation should be construed as investment, compliance, legal, accounting, financial, regulatory and tax advice or as a recommendation or an offer or invitation by BBFSL and/or DBT to extend any credit or like facilities to you, or to conduct any such activity on your behalf. This presentation does not take into account the specific investment objectives, financial situation and the particular needs of any specific person who may receive it.

You are advised to make an independent review of the information included in this presentation. Certain transactions may give rise to substantial risks. Each party is advised to reach their own conclusions regarding the investment, compliance, legal, accounting, financial, regulatory and tax aspects of a proposed transaction as it relates to their asset, liability, or other risk management objectives and risk tolerance.

By accepting the receipt of this communication you will be deemed to represent that you possess, either individually or through your advisers, sufficient investment expertise to understand the risks involved in the programme discussed herein.

Any views or opinions expressed in the presentation (including statements or forecasts) constitute the BBFSL's judgement as of the date indicated and are subject to change without notice. This presentation speaks only as of its date and neither BBFSL nor DBT undertakes to update this presentation.



Disclaimer (continued)

HM Government and BBFSL reserve the right at any time not to continue with the wider programme and/or cancel or withdraw from the process at any stage and any costs or expenses incurred by an applicant under the programme will not be reimbursed.

Any investment activity to which this Presentation relates will only be available to, and will only be engaged in with, relevant persons. Any person who is not a relevant person should not act or rely on this Presentation or any of its contents.

British Business Financial Services Limited, registered in England and Wales, registration number 09174621, registered office Steel City House, West Street, Sheffield S1 2GQ. A wholly owned subsidiary of British Business Bank plc, registered in England and Wales, registration number 08616013, registered office Steel City House, West Street, Sheffield, S1 2GQ. British Business Bank plc is a development bank wholly owned by HM Government. It and its subsidiaries are not banking institutions and do not operate as such. With the exception of BBB Investment Services Limited they are not authorised or regulated by the Prudential Regulation Authority or the Financial Conduct Authority. BBB Investment Services Limited is authorised and regulated by the Financial Conduct Authority. A complete legal structure chart for the group can be found at www.british-business-bank.co.uk.

© British Business Bank plc (2025)